## Review

## of the article by PhD candidate Teymurov Murad Afig oglu on the topic "Public and Private Sector Cooperation in Social Projects: A Perspective for Development"

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The article provides a comprehensive overview of the evolution of public administration, focusing on the transition from the classical approach to the emergence of the New Public Management (NPM) model. It effectively explores the motivations behind the shift and highlights the inadequacies of the traditional bureaucratic system.

The introduction adeptly introduces the NPM approach, explaining its core principles and objectives. The emphasis on adopting private sector management techniques within the public sector is clearly conveyed. The article then seamlessly transitions to the introduction of public-private partnerships (PPPs) as a second stage of privatization, demonstrating an evolution in strategies to enhance efficiency and effectiveness.

The historical context is well-established, particularly in the discussion of the classical public administration approach. By providing a brief history of the classical model and its key features, the article sets the stage for understanding the need for change. The mention of influential figures such as Taylor, Wilson, Fayol, and Weber add depth to the historical analysis.

The inclusion of examples from England in the 1990s illustrates the practical implementation of PPPs, enhancing the article's credibility.

The article effectively outlines the shortcomings of the classical approach, citing factors such as budget deficits, technological advancements, and globalization as catalysts for change. The integration of quotations and references from scholars like Hughes, Ayhan, Önder, and Ganc adds scholarly support to the claims made.

A notable strength of the article is its clear organization. It flows logically from the historical context to the emergence of NPM and the subsequent introduction of PPPs. Each section builds on the previous one, creating a cohesive narrative. While the article successfully outlines the evolution of public administration, a deeper exploration of potential criticisms or challenges associated with the NPM and PPP models would add nuance. Additionally, a more in-depth analysis of the implications for citizens and potential equity concerns in the shift towards PPPs would enhance the article's comprehensiveness.

In conclusion, the article provides a valuable perspective on the changing landscape of public administration, effectively navigating through historical developments to present-day practices. It serves as a useful resource for readers interested in understanding the motivations behind and implications of publicprivate collaboration in social projects.

Given the above, we can evaluate the article in this sequence:

	5-10 points	5-10 points	20-40 points	20-40 points
For the compilation	7			
For the relevance of the topic		6		
For scientific novelty and innovation			31	
For practical significance				31
Total	75 points			

## Article rating table

Reviewer:

Member of the Editorial Board of the journal,

Doctor of Economics, Professor,

Professor of Economics and Customs Department

National University "Zaporizhzhia Polytechnic"

Andrii KARPENKO

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